



Government  
Events

# The 2nd Annual Future of NHS Funding and Finance Conference

Thursday 24<sup>th</sup> September 2020  
Event Guide





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For this Conference, you are entitled to 8 CPD points.



# Welcome Letter

Dear Delegate,

Welcome to The 2nd Annual Future of NHS Funding and Finance Conference.

The expected services and capabilities of the NHS has continued to rise year on year. Following the release of the NHS's 10-year plan outlining how the service intends to deliver major improvements across the health sector, the government's latest Spending Round committed an additional £33.9 billion more per year by 2023-24, compared to 2018-19 budgets, to continue to provide quick access to excellent healthcare.

However, as NHS total spending is expected to rise to £135 billion by 2023/24, the main issue underlining the future of the delivery of NHS programmes is how they will be financed. This raises serious concerns for the financial sustainability of the health service, with 70% of Trusts being pessimistic about the financial health of their local economies over the next 12 months.

In addition, future provision of healthcare requires careful management to determine how to best utilise funds in providing high-quality care within current budgets, with NHS Trusts going over budget by £571 million in 2018/19. This also extends beyond financial capabilities to evaluating the distribution of staffing resources, with 1 in 12 posts in hospital and community services, 8%, being vacant between July and September 2018.

Building on Government Event's NHS Funding and Finance Conference in 2019, this event will analyse the developments over the last year and look ahead to the future improvements ahead. Attendees will also discover and discuss new strategies being utilised in the NHS to improve financial efficiency. Speakers will cover a range of topics, from government reforms to using electronic data and combatting fraud in the NHS. Participants will be able to listen to case studies demonstrating successful approaches to improve different areas of NHS financing, including delegated commissioning, artificial intelligence, and clinical volunteering schemes, with guidance in training and supporting staff to provide the highest quality of service that can be utilised by you, and your health care setting.

We hope you have a rewarding and enjoyable day.

Yours Truly,

David Blake  
Government Events



# Agenda AM

- 09:00-09:40 **Online Registration**
- 09:40-09:50 **Chair's Welcome Address**  
Anita Charlesworth CBE, Director of Research and Economics, The Health Foundation
- 09:50-10:10 **Keynote Address: An Update on NHS Funding and Efficiency and Long-Term Implications for Providers**  
Simon Currie, Director of Financial Planning and Delivery, NHS England
- 10:10-10:30 **Keynote Address: Developing and Utilising Strategies for NHS Organisations to Maximise Efficiency and Overcome Current Funding Challenges**  
Bob Alexander, Associate Director, Health Integration, CIPFA and Independent Chair, Sussex Health and Care Partnership
- 10:30-10:50 **Question and Answer Session**
- 10:50-11:20 **Breakout Networking Session**
- 11:20-11:35 **Comfort Break**
- 11:35-11:55 **Keynote Address: Reviewing Workforce and Service Planning to Utilise Staffing Costs More Effectively**  
William Palmer, Senior Fellow in Health Policy, Nuffield Trust
- 11:55-12:15 **Case Study: Recovering from Deficit and Achieving Financial Sustainability**  
Karen Geoghegan, Chief Financial Officer, Brighton and Sussex University Hospitals NHS Trust and Western Sussex Hospitals NHS Foundation Trust and HFMA 2019 Finance Director of the Year
- 12:15-12:35 **Question and Answer Session**
- 12:35-13:15 **Lunch Break**

\*Programme Subject to Change



# Agenda PM

13:15-13:35

**Case Study: Developing a Confident and Effective Finance Team through Leadership**

Hardev Virdee, Group Chief Financial Officer, Barts Health NHS Trust

13:35-13:55

**Case Study: Utilising Artificial Intelligence in Alleviating Pressure on NHS Financial Resources**

Mathieu Webster, Transformation Lead, NHS Shared Business Services

13:55-14:15

**Case Study: Improving Service Efficiency and Delivery through Integrated Care Systems**

Dr Peter Bibawy, Clinical Chair and Lead, Frimley Leadership and Improvement Academy, North East Hampshire, and Farnham CCG

14:15-14:35

**Questions and Answers**

14:35-14:50

**Comfort Break**

14:50-15:10

**Keynote Address: Evaluating the Progress Accomplished so far in the NHS towards Achieving Financial Balance**

Robert White, Director of Health Value For Money (VFM), National Audit Office

15:10-15:30

**Case Study: Delivering High Quality Care to Patients Within Existing Budgets**

Helen Wells, Deputy Director of Finance, The Walton Centre NHS Foundation Trust

15:30-15:50

**Questions and Answers**

15:50

**Chair's Closing Address**

\*Programme Subject to Change



# Speaker Biographies (A-Z)

## Bob Alexander

Associate Director, CIPFA and Independent Chair, Sussex Health and Care Partnership

Bob Alexander is currently Independent Chair of the Sussex Health and Care Partnership. Bob was previously Executive Director of Resources/Deputy Chief Executive NHS Improvement (NHSI) and was also a member of the NHSI Board. Prior to this, Bob was Chief Executive of the NHS Trust Development Authority (TDA), the organisation which was responsible for providing leadership and support to NHS trusts and whose responsibilities transferred to NHS Improvement on 1 April 2016. Before this, he served as Director of Finance at TDA, having joined TDA at its beginning in 2012. Before joining the TDA, Bob was the Finance Director of NHS South of England and the Director of NHS Finance at the Department of Health from 2007. There he led on NHS financial policy and performance as well as being responsible for the national tariff programme and finance issues underpinning the Health Reform Programme. Bob re-entered the NHS as a strategic health authority (SHA) Finance Director from 2002 to 2007, first with Kent and Medway SHA, then with South East Coast SHA.

## Dr Peter Bibawy

Clinical Chair and Lead, Frimley Leadership and Improvement Academy, North East Hampshire and Farnham CCG

Dr Peter Bibawy is a GP in Aldershot. He is the lead of the nationally-acclaimed Frimley Academy and is the Clinical Chief for Inequalities for North East Hampshire and Farnham Clinical Commissioning Group (CCG). Peter served as Clinical Chair of the CCG from April 2018 until March this year, having previously been the Medical Director and Clinical Director for Urgent Care. From March until August this year Peter served as interim Clinical Chair for the Frimley Collaborative of CCGs, providing clinical oversight during the COVID-19 crisis response.

Peter is passionate about improving patient care through delivery and innovation, which led to him founding the 20/20 Leadership Programme in 2017, which in turn led to the creation of the Frimley Academy. He has a particular interest in developing people, supporting aspiring talent and enabling them to innovate and deliver quality improvements across systems and across traditional organisational boundaries. He is a strong believer in cross-public sector collaboration and pioneered the inclusion of the Armed Forces, police and education staff in place-based leadership and improvement programmes. Peter is a Board Member of the Frimley Health and Care Integrated Care System (ICS), a member of the South East Regional Talent Management Board and an Aspiring Talent Assessor.

## Anita Charlesworth CBE

Director of Research and Economics, The Health Foundation

Having worked within employability and recruitment for over 10 years, Donna is responsible for the design, mobilisation and programme. Before joining the Health Foundation in May 2014, Anita was Chief Economist at the Nuffield Trust (2010-14) where she led the Trust's work on health care financing and market mechanisms. Prior to that she had roles as Chief Analyst and Chief Scientific Advisor at DCMS (2007-10), Director of Public Spending at the Treasury (1998-2007), where she led the team working with Sir Derek Wanless on his 2002 reform of NHS funding and worked as an Economic Advisor at DH and for SmithKline Beecham pharmaceuticals. She has worked as a non-executive director in the NHS – for Islington PCT (2007-2011) and The Whittington Hospital (2011-2016). As a director at the Foundation Anita provides independent unremunerated advice to a range of organisations. She was specialist advisor to the House of Lords' Select Committee on the long-term sustainability of the NHS and is providing independent review and advice as external expert adviser to the 2020 Number 10 and HM Treasury Health and Care Taskforce. Anita has been appointed Chair of OHE Policy Committee (2020) and is also a Commissioner for The Lancet Global Health Commission on Financing Primary Health Care. Anita has an MSc in Health Economics from the University of York and is a Trustee for Tommy's, the baby charity, and also a Trustee for the Office of Health Economics. She was awarded a CBE in The Queen's 2017 Birthday Honours List for Services to Economics and Health Policy.

## Simon Currie

Director of Financial Planning and Delivery, NHS England

Simon Currie is currently the Director of Financial Planning and Delivery for NHS England and Improvement. Simon is responsible for the financial aspects of the annual planning process for providers and commissioners, with the ultimate aim of producing plans that meet the financial targets for the year, and then for overseeing the reporting of progress against those plans and to make sure the NHS lives within its financial limits. Prior to working for NHS England and Improvement, Simon worked in a variety of operational, finance, efficiency and turnaround roles across a range of provider and commissioner organisations.



## Karen Geoghegan

Chief Financial Officer, Brighton and Sussex University Hospitals NHS Trust and Western Sussex Hospitals NHS Foundation Trust and HFMA 2019 Finance Director of the Year

Karen started her NHS career on the Financial Management Training Scheme and subsequently worked for a further ten years in several NHS organisations in London, including Guy's and St Thomas. Following a move to Brighton, Karen has held several roles in the Sussex area. She joined Western Sussex Hospitals as Chief Financial Officer in 2014 and since 2017 has also been the Chief Financial Officer of Brighton and Sussex Hospitals, fulfilling an Executive role across 2 separate organisations. In 2019 Karen was awarded HFMA Finance Director of the Year for leading the financial recovery and improvement at both organisations.

## William Palmer

Senior Fellow in Health Policy, Nuffield Trust

Billy joined the Nuffield Trust in April 2018, where he leads their programme of work on the NHS workforce. Prior to joining the Trust, Billy spent over a decade at the National Audit Office producing reports for Parliament on the value-for-money of different aspects of the health service in England. These mixed-methods studies included issues (e.g. workforce contracts, funding allocations, and maternity care). Other previous work includes a performance audit of a UN peacekeeping service on the Israel-Syria border and as a visiting research fellow at the Brocher Foundation in Geneva. Billy has a PhD in health service research from Imperial College, London, where he currently also holds an Honorary Research Fellowship. His academic background also includes Masters degrees in both mathematics and global politics. He has an Erdős–Bacon number of 7.

## Hardev Virdee

Group Chief Financial Officer, Barts Health NHS Trust

Hardev completed an Economics and Finance degree at Manchester University which led to gaining a place on the NHS Finance Graduate Scheme. After completing his CIPFA qualification Hardev worked in various NHS organisations across the West Midlands. However, in order to pursue further opportunities Hardev moved to London and worked at the Strategic Health Authority. At a relatively early age Hardev took up his first Board role as Director of Finance at Hounslow Primary Care Trust followed by several other commissioning Board roles in London. Moving to Wandsworth Clinical Commissioning Group Hardev combined his Chief Finance Officer (CFO) role with leading on reducing health inequalities across the borough, working closely with community groups.

After spending time in commissioning Hardev switched to working in a provider organisation as CFO of Central & North West London NHS Foundation Trust (CNWL) which is one of the largest combined Mental Health and Community Trusts in the country. Having worked on a number of projects and a wide portfolio at CNWL Hardev was appointed as CFO of Barts Health – a group organisation managing several acute hospitals across London. Recently Hardev was nominated for Director of Finance of the Year and he also chairs the London Regional Finance Talent Board which reflects his passion for development and inclusion.

## Mathieu Webster

Transformation Lead, NHS Shared Business Services

## Helen Wells

Deputy Director of Finance, The Walton Centre NHS Foundation Trust

## Robert White

Director of Health Value for Money (VFM), National Audit Office

Robert White joined the National Audit Office in 2014 as Director – Health (value for money audit) following a 25-year career in the NHS and independent sector. Educated in Canada and the UK, he worked in the Canadian Health Service prior to his financial roles in the UK. For over 8 years he was Executive Director of Finance for Sandwell & West Birmingham Hospitals NHS Trust having spent the previous 5 years at University Hospitals Birmingham NHS Foundation Trust, latterly as Director of Finance. He has worked at a senior level in private and large Acute teaching Hospitals, Health Authorities and in the provision of Community, Mental Health and Learning Disability services. He is a member of the UK Healthcare Financial Management Association's Policy and Research Committee and received an Honorary Fellowship from the HFMA in December 2018. Robert is a Chartered Professional Accountant (Canada), holds a Masters degree in Finance & Accounting and is a Bachelor of Commerce. Within the NAO he leads a portfolio of wider health assurance work.



# Delegate List

**Avison Young**, *UK Financial Controller*  
**Avison Young**, *Finance Director*  
**Barking, Havering and Redbridge University Hospitals NHS Trust**, *Deputy Director of Finance*  
**Derbyshire Community Health Services NHS**, *Finance Lead for Strategy and Partnerships*  
**Dorset HealthCare NHS Foundation Trust**, *Director of Finance and Strategic Development*  
**East Sussex Healthcare NHS Trust**, *Project Director*  
**East Sussex Healthcare NHS Trust**, *Head of Contracts Income*  
**East Sussex Healthcare NHS Trust**, *Head of Programme Support Office*  
**Guy's and St Thomas' NHS Foundation Trust**, *Director of Finance*  
**Health education England**, *Portfolio Procurement and Contracts Manager*  
**Health education England**, *Project Support Officer, Urgent and Emergency Care*  
**Hertfordshire Partnership University NHS Foundation Trust**, *Non-Executive Director*  
**Hertfordshire Partnership University NHS Foundation Trust**, *Chairman*  
**Hillingdon Hospital**, *Income and Contracting Support*  
**Lewisham and Greenwich NHS Trust**, *Head of Business Development*  
**London North West Healthcare NHS Trust**, *Commercial Development - Finance*  
**M&G**, *Director, Fixed Income*  
**Medway Community Healthcare**, *Deputy Finance Director*  
**Medway Community Healthcare**, *Director of Finance and Resources*  
**NHS**, *Director of Finance*  
**NHS Confederation**, *Assistant Director of Finance*  
**NHS Confederation**, *Director of Finance*  
**NHS Counter Fraud Authority**, *Finance & Performance Manager*  
**NHS Counter Fraud Authority**, *Director of Finance & Corporate Governance*  
**NHS Counter Fraud Authority**, *Finance Business Partner*  
**NHS England and NHS Improvement**, *Finance Manager (Commissioning)*  
**NHS Resolution**, *Director of Finance and Corporate Planning*  
**NHS Resolution**, *Deputy Director of Finance and Corporate Planning*  
**Northampton General Hospital NHS Trust**, *Director*  
**Northern Lincolnshire & Goole Foundation Trust**, *Deputy Director of Finance*  
**Pearson**, *Market Development Manager*  
**RFL Property Services**, *Managing Director*  
**Royal Surrey NHS Foundation Trust**, *Deputy Finance Manager*  
**Sandwell and West Birmingham Hospitals**, *Non-Executive Director*  
**Sandwell and West Birmingham Hospitals NHS Trust**, *Acting Associate Director of Finance – Income & Development*  
**Sandwell and West Birmingham Hospitals NHS Trust**, *Chief Executive*  
**Shetland Health Board**, *Director of Finance*  
**Shetland Health Board**, *Head of Finance and Procurement NHS Shetland*  
**Summerhill Services**, *Managing Director*  
**The Royal London Hospital**, *Deputy Head of Finance*  
**The Royal London Hospital**, *Assistant Director of Income*  
**The Royal London Hospital**, *Deputy Head of Finance*  
**The Royal London Hospital**, *Director of Income and Contracting*  
**UCLH NHS Foundation Trust Treasury & Accounting**, *Head of Finance – Medicine Board*  
**University Hospital Southampton NHS Trust**, *Deputy Director of Strategy*  
**Varian**, *Regional Lead Sales & Service - UK & Ireland*





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4<sup>th</sup> February 2021, Central London

## [The NHS Workforce Event: Recruitment, Retention and Wellbeing](#)

25<sup>th</sup> February 2021, Central London

## [NHS Estates: Effectively Transforming the Healthcare Estate](#)

2<sup>nd</sup> March 2021, Central London

For any enquiries, please call 0330 0947 344 or email [event@govinfo.co.uk](mailto:event@govinfo.co.uk)



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## Thank you for attending our conference.

We hope you found the day interesting and insightful. Speaker presentations will be made available to download on completing the post show survey which will be emailed to you within one week after the event.

We wish you a safe journey home.

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